

Group Governance Communications

Report from:	Audit & Risk Committee	
Date of meeting:	14 th October 2025	
Report author:	Mark Arrandale (Acting Chair)	
Summary of key items discussed at the meeting:		Decisions made and actions agreed:
1. The Committee reviewed significant risks, including compliance with new regulations, asset investment, and emerging risks 2. The Committee received an update on insurance provision following a procurement exercise. 3. Internal audit reports for Q2 were discussed on Water Hygiene and Passenger Lifts. 4. The Committee discussed retaining Crowe as external auditors. 5. The updated Fraud, Bribery, and Corruption Policy was discussed. 6. Compliance with Barclays loan and Note Purchase Agreement was discussed. 7. Company credit cards were discussed.		1. Members approved the Significant Risk Map and agreed to a future deep dive into Property Services Risks. 2. Members approved the procurement panel's recommendation to appoint Zurich as the insurance provider for property and motor. 3. Committee approved the Q2 Progress Report and specific internal audit reports on Water Hygiene and Passenger Lifts. 4. Members recommended to the Board the retention of Crowe as external auditors, with the intention to tender for the year ending 31 March 2027. 5. Committee approved the updated policy, subject to a change in the trigger figure and production of an EIA. 6. Members confirmed the Executive Director- Finance & Development's assessment that Southway complies with the terms of the Barclays loan and the Note Purchase Agreement. 7. Committee requested a benchmarking exercise for company credit card usage and further review of risk management practices.

Specific actions and recommendations for this Meeting

- The Development presentation would be circulated to Board- this is available as a Background Document in the December folder.
- The summary on the Insurance tender would go to Parent Board
- The Review of External Auditors would go to a shareholder meeting in December- will be picked up at the SGM at the start of the meeting.